

2 0 1 3



Annual Report

RAIC | IRAC
Architecture Canada



RAIC | Architecture Canada – the leading voice of architecture in Canada – seeks to build awareness and appreciation of the contribution of architecture to our physical well-being and the cultural development of Canada. Our mission is:

- To affirm that architecture matters;
- To celebrate the richness and diversity of architecture in Canada; and,
- To support architects in achieving excellence.

COVER: DELEGATION OF THE ISMAILI IMAMAT | ARCHITECT: MAKI AND ASSOCIATES / MORIYAMA & TESHIMA ARCHITECTS | PHOTO: TOM ARBAN

President's Report	3
2013 Board of Directors & Staff	4
Honours & Awards	5
Report on RAIC Activities	5
College of Fellows	8
2013 Festival of Architecture	10
Professional Development	12
Membership	14
Communications and Advocacy	15
Practice Support	16
External Relations	18
Financial Performance	20

PRESIDENT'S REPORT



It was a pleasure and honour to have been able to serve the RAIC as President during the past year. 2013 was a very exciting and rewarding year.

Through the hard work of David Craddock and Jim McKee we were able to get the Syllabus Renewal Program, in conjunction with Athabasca University, up and running smoothly.

On January 31st we held a very successful Governor General Awards Ceremony at Rideau Hall. The awards this year covered the full range of projects that we as architects do on a daily basis, from public works buildings to housing and civic designs.

For the second year in a row, the RAIC partnered with an Atlantic Canada Regulator (NSAA) to present a very successful Festival of Architecture. We have heard positive comments about the Festival's organization, the continuing education program, keynote speakers and the extra activities.

We continued to have meetings and correspondence with other International architectural associations to advance mutual cooperation on a global scale. In September we partnered with the Interior Designers of Canada to host the IIDEXCanada show in Toronto. This show offered some continuing education and keynote speakers for architects.

The RAIC board had three face-to-face meetings in 2013 to deal with association business. We also dealt with a white paper produced by a number of board members and staff which charted options for the future of the RAIC. The positive facilitated discussions which followed will, I believe, lead to a stronger and more beneficial RAIC.

In November we were honoured to be able to present His Highness the Aga Khan with the 2013 RAIC Gold Medal. The ceremony took place at the Delegation of the Ismaili Imam in Ottawa and was attended by a number of well-known Canadian architects. Also in attendance were dignitaries from embassies and consulates from around the world where the Aga Khan Development Network agencies improve the welfare and prospects of people in the developing world.

I would be remiss if I didn't thank the outstanding staff at the RAIC office for their dedication and enthusiasm. It is because of their efforts that the RAIC is efficiently run and provides an invaluable service to our members.

I wish the 2014 President, Wayne DeAngelis, a fantastic year.

A handwritten signature in black ink that reads "Paul E. Frank". The signature is fluid and cursive, with the first letters of the first and last names being capitalized and prominent.

Paul E. Frank, PP/FRAIC
Past President, RAIC | Architecture Canada

2013 BOARD OF DIRECTORS & STAFF

Board of Directors

Executive Committee

Paul E. Frank, FRAIC
PRESIDENT

Wayne De Angelis, FRAIC
FIRST VICE-PRESIDENT /
PRESIDENT-ELECT

Jean-Pierre Pelletier, FIRAC
SECOND VICE-PRESIDENT

David Craddock, PP/FRAIC
IMMEDIATE PAST PRESIDENT

Regional Directors

Pierre Gallant, FRAIC
BRITISH COLUMBIA / YUKON

Samuel Oghale Oboh, FRAIC
ALBERTA / NORTHWEST TERRITORIES

Michael Cox, MRAIC
SASKATCHEWAN / MANITOBA

Leslie M. Klein, FRAIC
ONTARIO SOUTHWEST

Allan Teramura, MRAIC
ONTARIO NORTH, EAST AND NUNAVUT

Jean-Pierre Pelletier, FIRAC
QUEBEC

Edmond Koch, FRAIC
ATLANTIC

Rachelle Lemieux, MRAIC
DIRECTOR REPRESENTING INTERNS
AND INTERN ARCHITECTS

Barry Johns, FRAIC
CHANCELLOR – COLLEGE OF FELLOWS

Annmarie Adams, MRAIC
CHAIR – COUNCIL OF CANADIAN
UNIVERSITY SCHOOLS OF
ARCHITECTURE

Staff

Chantal Charbonneau,
CAE, Hon. MRAIC
AWARDS AND HONOURS MANAGER /
COLLEGE OF FELLOWS COORDINATOR

Karen Charbonneau
ACCOUNTING ASSISTANT / ASSISTANT
TO THE RAIC SYLLABUS REGISTRAR

Maria Cook
COMMUNICATIONS AND ADVOCACY
MANAGER

Sascha Hastings
VENICE BIENNALE RAIC PROJECT
MANAGER / RAIC FOUNDATION
MANAGER AND PHILANTHROPY

François Hogue, MIRAC
PRACTICE SPECIALIST

Daniel Lanteigne
WEB DEVELOPMENT & IT OFFICER

Jim McKee
EXECUTIVE DIRECTOR

Jonathan Ouellette
FINANCIAL OFFICER /
RAIC SYLLABUS REGISTRAR

Sylvie Powell
COMMUNICATIONS

Nathalie Samson
PROFESSIONAL DEVELOPMENT AND
EXECUTIVE SERVICES COORDINATOR

Angélique Sauvé
MEMBERSHIP COORDINATOR / RAIC
FOUNDATION COORDINATOR /
PRIVACY OFFICER

Etienne Sicotte
GRAPHIC DESIGNER AND COORDINATOR

REPORT ON RAIC ACTIVITIES

Honours & Awards

The RAIC administers Canada's only large-scale national awards program for architecture. The program promotes excellence in the built environment by showcasing outstanding achievements. It serves also to heighten public and media awareness of architecture and the people who create it.

RAIC Awards of Excellence – 2013 Recipients



INNOVATION IN ARCHITECTURE

Bloc_10

5468796 Architecture Inc.
(Winnipeg, MB)

JAMES BRITTAIN PHOTOGRAPHY



INNOVATION IN ARCHITECTURE

The GlaxoSmithKline Administration Building

Coarchitecture
(Quebec, QC)

STÉPHANE GROLEAU



GREEN BUILDING

ADMINISTERED IN PARTNERSHIP WITH THE CANADA GREEN BUILDING COUNCIL

The Atrium

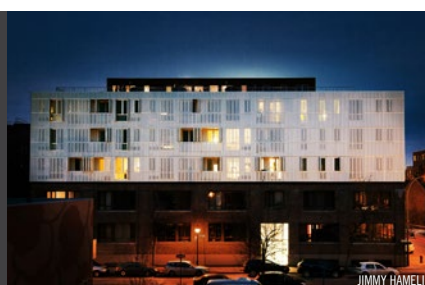
D'Ambrosio architecture + urbanism
(Victoria, BC)

© SHILPITSAMA

INNOVATION IN ARCHITECTURE

Irène

KANVA Architecture
Management R&D
(Montreal, QC)



JIMMY HAMELIN



ADVOCATE FOR ARCHITECTURE

Heather Dubbeldam, MRAIC

Dubbeldam
Architecture + Design
(Toronto, ON)

JAG GUNDU

PRESIDENT'S AWARD FOR MEDIA IN ARCHITECTURE

Philippe Lupien, MIRAC

Televised Series:
Visite libre
(Montreal, QC)



MARC-OLIVIER CHAMPAGNE-THOMAS



THE EMBODY BENCH / ANIKOLAB

ALLIED ARTS

anikolab

(Toronto, ON)

RAIC Gold Medal



© AKDN/FARHEZ RAYANI

His Highness the Aga Khan

For the first time in more than 30 years, the award went to a non-architect. The Aga Khan's extraordinary achievements include the Historic Cities Program, which has restored heritage sites throughout the world, and the Aga Khan Award for Architecture.

Architectural Firm Award

Hariri Pontarini Architects (Toronto, ON)

The jury appreciated the range of work – from high-rise housing to public buildings – demonstrating responsiveness to site, program and tectonics.

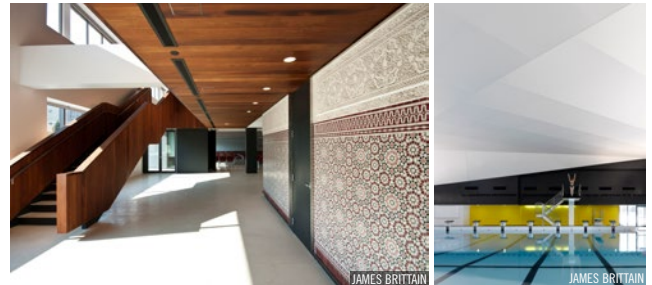


COURTESY OF HARIRI PONTARINI ARCHITECTS



COURTESY OF DARIUS HIMES

LEFT: Bahá'í Temple of South America / RIGHT: McKinsey & Company Toronto



LEFT: La Maison de la culture du Maroc à Montréal / RIGHT: Centre récréoaquatique de Saint-Hyacinthe

Young Architect Award

Maxime-Alexis Frappier, MIRAC (Montreal, QC)

Maxime-Alexis Frappier previously worked for Saucier + Perrotte architects on projects such as the Perimeter Institute. In 2006, he co-founded ACDF ARCHITECTURE and he also teaches at Université de Montréal.

Emerging Architectural Practice Award

5468796 Architecture Inc. (Winnipeg, MB)

Established in 2007. Philosophy: Every project, client, user and civic environment – regardless of budget – deserves an outcome that advances architecture in some way.



LEFT: Centre Village / RIGHT: OMS Stage

Prix du XX^e Siècle



Massey College

Toronto, ON / 1962

Architect: Ron Thom (with Thompson, Berwick & Pratt)

"Massey College is a skillful and humane interpretation of Arts and Crafts sensibilities in a modernist idiom. It is remarkable for its seamless integration of exterior and interior design." – JURY COMMENTS



Grande Prairie Regional College

Grande Prairie, AB / 1974

Architect: Douglas Cardinal, FRAIC

Cardinal's "highly individual approach has shaped a building that has become a regional landmark. It is valued highly by the College as a working environment and an embodiment of a distinctive understanding of place and people."

– JURY COMMENTS

President's Medal Recipients

Albert Dubler

UIA PRESIDENT

Jeff Potter

AIA IMMEDIATE PAST PRESIDENT

Angela Brady

PRESIDENT OF RIBA

Shelley Penn

PRESIDENT OF THE AUSTRALIAN INSTITUTE OF ARCHITECTS

Honorary Membership



Seymour Levine, Hon. MRAIC

Seymour Levine, P. Eng. taught the mechanical engineering course at the McGill School of Architecture for more than 50 years.

College of Fellows

2013 National Committee

The Chancellor and the National Committee of the College of Fellows administer the affairs of the College of Fellows and act as the Trustees of the RAIC Foundation on an interim basis while the process of recruiting new Trustees to govern the Foundation is completed.

CHANCELLOR	Barry Johns, FRAIC
DEAN	J. Robert Thibodeau, FIRAC
REGISTRAR	Randy Dhar, PP/FRAIC
PAST PRESIDENT	David Craddock, PP/FRAIC
PAST PRESIDENT	Stuart Howard, PP/FRAIC

2013 Regional Chairs

The Regional Advisory Committees of the College coordinate the preparation of 2013 nominations for Fellowship.

ATLANTIC	Edmond Koch, FRAIC
QUÉBEC	Claude Hamelin Lalonde, FIRAC
ONTARIO (NORTHEAST & NUNAVUT)	Bruce Lorimer, FRAIC
ONTARIO (SOUTHWEST)	Paul Roth, FRAIC
MANITOBA	Ted T. LeBlond, FRAIC
SASKATCHEWAN	Brian R.J. Saunders, FRAIC
ALBERTA & NORTHWEST TERRITORIES	Jane Ferrabee-Pendergast, FRAIC
BRITISH COLUMBIA	Sebastian Butler, FRAIC
BRITISH COLUMBIA (VICTORIA)	Terence J. Williams, PP/FRAIC

2013 Honorary Fellows



**Ed Feiner,
Hon. FRAIC**



**Eduardo Souto de Moura,
Hon. FRAIC**

2013 College of Fellows

Christopher Borgal

Malcolm R. Boyd

Ritchard Brisbin

David Caulfeild

Roberto Chiotti

André Cousineau

Gerrie Doyle

James Philip Dumaresq

Sydney Philip Dumaresq

James Alden Dykes

James Wesley Farrow

Ralph Giannone

Veronica Gillies

Robert Glover

Karl W. Gustavson

Ole Hammarlund

Mary Jo Hind

François Hogue

Scott M. Kemp

Allen E. Larden

Luigi LaRocca

Marie Thérèse LeBlanc

Alice Liang

Rick MacEwen

Steven Stuart Mannell

Arthur Ernest Martin

Ivan Martinovic

Liza Medek

Jon Neuert

Farouk Noormohamed

Samuel Oghale Oboh

Robert J. Ojolic

Maureen O'Shaughnessy

James Scott Pickles

Lisa Ann Rapoport

Kim Smith

Donald Sterritt

Katherine Ann Wagner

Michael H.K. Wong



2013 College of Fellows convocation ceremony

2013 Festival of Architecture

Almost 400 people attended the successful 2013 Festival of Architecture, which took place in Halifax, NS in partnership with the Nova Scotia Association of Architects.



ALL PHOTOS: TWIN BRIDGES PHOTO

Keynote Speakers

Brian MacKay-Lyons, FRAIC, is a Nova Scotia architect and winner of six Governor General Medals, two American Institute of Architects Honor Awards for Architecture, and 15 Lieutenant Governor's Medals of Excellence.



Ed Feiner, Hon. FRAIC, is director of the Perkins+Will Design Leadership Forum, and recipient of the AIA Thomas Jefferson Award for public architecture and the United States Government Distinguished Service Award.





Festival Local Organizing Committee

LEFT TO RIGHT: Paul Frank, FRAIC (RAIC President, NSAA Past President) / Ramzi Kawar, MRAIC (NSAA) / Alice Da Silva, MRAIC (PWGSC, Toronto) / Ron Burdock, FRAIC (NSAA Immediate Past President) / Monica Sweetapple (NSAA) / Carol Rogers, MRAIC (NSAA) / Thérèse LeBlanc, FRAIC (NSAA Past President) / Eugene Pieczonka, FRAIC (NSAA Past President) / Gary Hanley, FRAIC (NSAA) / Margo Dauphinee (NSAA Executive Director) / Leif-Peter Fuchs, MRAIC (NSAA President) / Rachele Lemieux, MRAIC (RAIC Director Representing Interns and Intern Architects) / Diane Scott, Hon. MRAIC (NSAA Executive Director, Retired)

MISSING IN THE PHOTO: Peter Connell, MRAIC / Craig Mosher, MRAIC / Terry Smith-Lamothe, MRAIC / Susan Fitzgerald, MRAIC / Paula Costello, MRAIC / Dan O'Reilly, MRAIC / Jennet Bowdridge, MRAIC / Rayleen Hill, MRAIC / Anna Samson / Tom Emodi, FRAIC / Greg Fry, MRAIC / Dean Collier, MRAIC / Jeremy Martell / Peter Connor / Barbara MacDonald

Sponsors

The following sponsors gave generous support:

PATRON

Cement Association of Canada

PLATINUM

Avondale Construction Limited

GOLD

Atlantic Windows
WoodWORKS!

SILVER

Canadian Institute of Steel
Construction

CPCI

Elegant Flooring / Schluter
Systems (Canada) Inc.

PCL Constructors Canada Inc.
WHW Architects

BRONZE PLUS

ImaginIT Technologies
Reed Construction Data

BRONZE

Cansel Wade
HUB International Atlantic Ltd. /
XL Insurance
Mumby Insurance
Pomerleau
Pro-Demnity Insurance

CONTINUING EDUCATION

Aecon Buildings Atlantic
Altro Canada Inc.
Arcop
AWMAC
Brampton Brick
Canam
Centura Atlantic
Durock Alfacing International Ltd.
Naylor (Canada) Inc.

SUPPORTER

Atlantic Concrete Association
RBC Royal Bank
RJ Bartlett Engineering Ltd

Professional Development

Veronafiere

In 2013, six members travelled to Italy for a course on stone and marble in Verona and Milan, thanks to RAIC's partnership with Veronafiere, the Italian trade-show organizer. It marked the seventh year that the RAIC has provided scholarships for this exciting continuing-education opportunity.



PARTICIPANTS:

Kourosh Mahvash, MRAIC
VANCOUVER

Will Craig, MRAIC
CALGARY

James Wagner, FRAIC
WINNIPEG

Tania Bortolotto, MRAIC
MONTREAL

Matthew Belaen, MRAIC
MONTREAL

Barbara Nicholson, MRAIC
FREDERICTON



“ This was a fantastic experience, which I am glad others are able to share in the coming years.”

Will Craig, MRAIC, Calgary

PHOTOS: KOUROSH MAHVASH, MRAIC



TWIN BRIDGES PHOTO

Continuing Education Courses

The RAIC Festival of Architecture in Halifax offered 32 courses and workshops designed to help members achieve continuing-education points and improve their skills and knowledge. Eighty percent of participants rated the courses as excellent or very good.



IIDEXCanada

For the second year in a row, the RAIC teamed with Interior Designers of Canada (IDC) to jointly present IIDEXCanada in Toronto.

IIDEXCanada – the pre-eminent design showcase in Canada – took place September 2013.

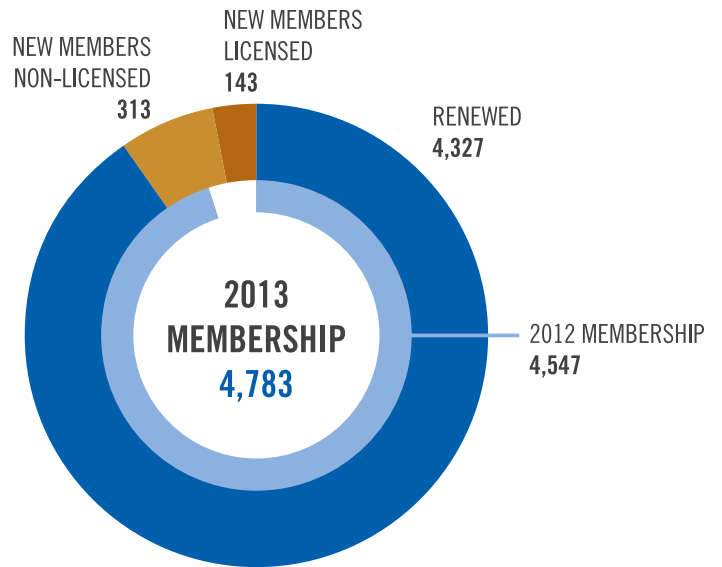
By getting involved in the selection of keynotes and organization of continuing-education sessions, the RAIC is building the architectural dimension of the show. The presence of the RAIC raises awareness of the key role architects play in the design and development of livable communities.



Membership

As of December 31, 2013, the RAIC had 4,783 members in all categories. This is a net increase of 236 members from December 31, 2012.

In 2013, the renewal rate was 93 percent. Through promotion with schools of architecture, provincial associations and a direct-mail campaign, we were able to recruit 456 new members, 143 of which were licensed architects. The RAIC is continually striving to increase this crucial area of the membership base.



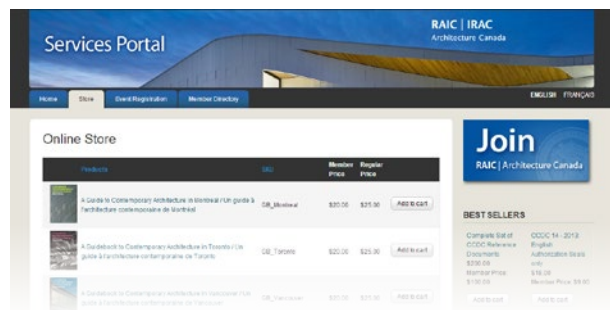
**“ RAIC is great!
You are GREATLY
appreciated by
those of us
not registered!”**

Dianne McLaughlan, MRAIC,
Edmonton

In 2013, the RAIC instituted a Parental Leave policy, allowing members a reprieve from fees – while retaining full benefits – during maternal and paternal leave.

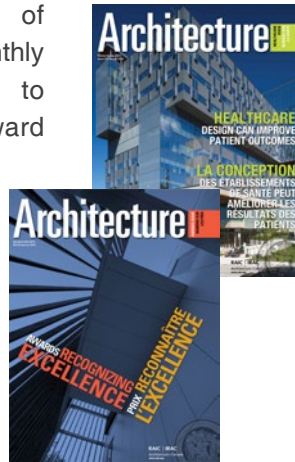
The RAIC board of directors also approved a new policy allowing interns five years of membership at a reduced rate. The previous discount period was three years. This change reflects the time it takes interns to become licensed architects.

Improvements to the RAIC Services Portal have made it more user-friendly for members to make purchases in the store, update contact information and directory preferences, and renew memberships.



Communications and Advocacy

In 2013, the RAIC employed a variety of communications tools. These included monthly electronic bulletins and regular e-blasts to members. Press releases publicized award winners and the Festival of Architecture. The bi-annual Architecture magazine featured an awards issue and a healthcare-design issue.



On the advocacy front, board members continued to write columns that appeared in the Daily Commercial News, SABMag, AWARD Magazine and the Canadian Journal of Green Building & Design.

The RAIC also became involved in the debate about Canada Post's plan for community mailboxes. Its press release highlighting the need for urban-design thinking received coverage in several media outlets.

The RAIC worked to promote best practices. For instance, the Royal Canadian Mint heard concerns from the RAIC regarding an RFP that did not meet RAIC standards for fair competition and high-quality architectural services.



Heritage conservation received attention. For example, the RAIC joined other experts urging the City of Ottawa to designate a 1960s neighbourhood in Ottawa, Briarcliffe, as a heritage conservation district. These efforts resulted in it becoming the first post-war community in Canada to receive this designation.

The RAIC, together with the Heritage Canada Foundation, lobbied the Bank of Canada over proposed changes to the Bank's Arthur Erickson design. Discussion is ongoing.

Bank of Canada Headquarters / Architect: Arthur Erickson / Associated Firm: Manari Rounthwaite and Dick



The digitization project for the RAIC Journal continued to create archival PDF files of all issues from 1924 to 1974.

In response to a desire by members for a stronger focus on advocacy, the RAIC hired a full-time manager of communications and advocacy. **Maria Cook** previously worked as a journalist for the Ottawa Citizen, where she specialized in architecture, urbanism and design.

Practice Support

In keeping with his initial objectives, James Anderson, MRAIC, the new Chair of the Practice Support Committee met with the committee members on a quarterly basis during 2013.

CCDC/Contract Documents

Some of the work focused on redesign of most of the Canadian Construction Documents Committee (CCDC) contract documents. The committee's hard work saw the final endorsement of CCDC14/15. Both documents were released in late 2013. Work is also ongoing for CCDC 2 (Lump Sum Contract), CCDC 23 (A Guide to Calling

Bids and Awarding Construction Contracts), CCDC 29 (Pre-qualification Guide) as well as CCDC 40 (Rules for Mediation and Arbitration of Construction Industry Dispute).

In 2013, the RAIC undertook to revise and update Document 6 (Canadian Standard Form of Contract for Architectural Ser-

vices). Consideration was given to review similar documents in conjunction, in particular the OAA's document: OAA 600. The latest version was released in April 2013 and a comparison of both documents was completed to identify potential areas for improvement.

FIRPAC

The Federal Industry Real Property Advisory Council (FIRPAC), composed of organizations such as the RAIC and the Association of Consulting Engineers of Canada (ACEC) as well as federal clients, met three times in 2013. They discussed issues pertaining to jointly-supported contract language in order to address proper compensation and liability limitation concerns regarding re-use of designs by clients. This project was initiated by federal clients such as Public Works (PWGSC) and Defence Construction (DCC) showing interest in re-using designs for their facilities.

Federal Procurement

In 2013, the RAIC continued to advocate on behalf of architects by staying in regular contact with federal government/departmental agencies to address important issues that affect architects in Canada. For example, 2013 saw the federal procurement system move from Merx.ca to buyandsell.gc.ca developed in-house. Other issues pertained to RFPs issued by the Royal Canadian Mint and the RCMP.

The RAIC, along with the ACEC, continued to monitor the new scoring system recently implemented by the DCC to assess proposals for professional services.

Institute for Building Information Modelling in Canada (IBC)

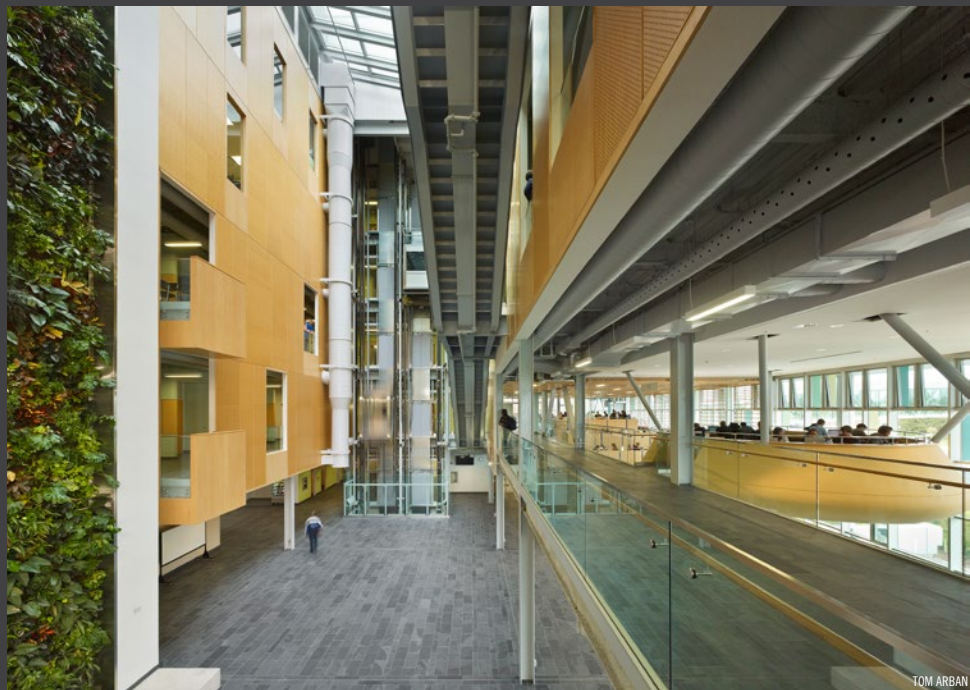
Following several meetings in 2013, the IBC released a PxP Toolkit overview that is now in the hands of industry partners for review. Allan Teramura, FRAIC, reported that current activities on the BIM committee

include development of an operations manual, finalizing contract language for BIM as well as ongoing development of the Practice Manual.

2030 Challenge

In 2013, we continued with a second cycle of case studies of projects that meet or exceed current carbon footprint reduction targets set out by the Challenge. This set of additional studies was added to the website, which now displays 17 of Canada's energy-efficient buildings.

With the conclusion of the case studies project, the RAIC has refocused its energy on advancing the Challenge to the next level. To accomplish this, we have hired Stephen Pope, FRAIC, to spearhead talks to embed the 2030 targets into the national model energy code.



Algonquin Centre for Construction Excellence /
Diamond Schmitt Architects / Edward J. Cuhaci and Associates Architects Inc.

P3 Procurement Issue

With public-private partnerships on the rise at all levels of government (federal, provincial and municipal), there is increasing risk of architects' fees being eroded, affecting the ability of firms to operate. While the issue of architect fees is ultimately a responsibility of the regulators, the RAIC has agreed to coordinate efforts with the Alberta Association of Architects (AAA), the Ontario Association of Architects (OAA) and the

Architectural Institute of British Columbia (AIBC). To that effect, the RAIC partnered with the OAA to hold a session at the annual Design Build conference. The session was to advocate to clients as well as educate them on preferred models for contracting architectural services within set frameworks.

External Relations

National Affairs

In November of 2013, the RAIC was proud to announce a new funding agreement signed with Employment and Skills Development Canada (ESDC). The \$800,000 agreement will help the Canadian Architectural Licensing Authorities (CALA) to engage with international bodies such as the Architects' Council of Europe (ACE) as well as the Asia Pacific Economic Cooperation (APEC) to continue development of Mutual Recognition Agreements. Funding will also permit continuing development of the Tri-National Mutual Recognition Agreement (Canada-United States-Mexico) with the National Council of Architectural Licensing Boards (NCARB).

International Affairs

During the IIDEXCanada conference in Toronto, the RAIC executive met with the delegates from the Nigerian Institute of Architects (NIA). Discussions involved bi-lateral partnership and coordination in the areas of green architecture, public mass housing in Canada and sharing of national guides to assist the NIA with development of their documents.

Also at IIDEXCanada, the RAIC College of Fellows executive met with the AIA College of Fellows to explore opportunities for cooperation. This resulted in a decision to develop a Memorandum of Understanding to address important issues common to both groups.

2014 Venice Architecture Biennale

The RAIC in conjunction with the RAIC Foundation launched and continues to manage the fundraising campaign for "Arctic Adaptations: Nunavut at 15", Canada's exhibit at the 2014 Venice Architecture Biennale, and its 2015-17 Canadian tour. To date, more than 100 corporations, architecture firms, engineering firms, developers, general contractors, individuals and others from the extended Canadian architecture community have become sponsors or donors, and the project is now 100 percent funded.



Rendering of Arctic Adaptations Exhibition at the Canada Pavilion in Venice



Hillcrest Centre (Vancouver Olympic Centre) / Hughes Condon Marler Architects

UIA Sports and Leisure Group

The UIA Sports and Leisure Group came together for the 2013 congress of the International Association for Sports and Leisure Facilities (IAKS) held in Cologne in October. The Sports and Leisure Group has been an integral part of this biennial congress, particularly in chairing sessions and making presentations.

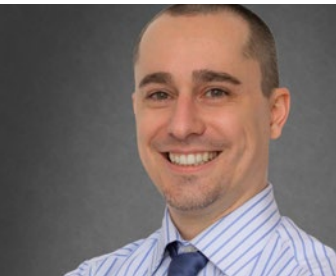
Conrad Boychuk, MRAIC, (UIA-Canada) and Karin Schwarz-Viechtbauer (UIA-Austria) chaired a session highlighting the winners of both the Exemplary Sports and Leisure Facilities Awards, and the Student and Young Professionals Awards.

Canadian award winners include HCMA's Hillcrest Recreation Centre in Vancouver and MJM's Commonwealth Community Recreation Centre in Edmonton.

Viktors Jaunkalns, MRAIC, of MJM gave a presentation on the Commonwealth Community Recreation Centre. Another Canadian presenter, Sean Pearson, MRAIC, spoke about the Nike Football Training Centre in Soweto.

The UIA Sports and Leisure Group is planning a session in Glasgow in May 2014 focusing on the XX Commonwealth Games. It will be conducted in part with the Royal Incorporation of Architects in Scotland (RIAS).

FINANCIAL PERFORMANCE



As the Financial Officer for the RAIC, I am proud to report on our financial performance for 2013. This year marked an important milestone for the RAIC. Five years of work to update the RAIC Syllabus was completed. While the RAIC maintains delivery of the studio component of the program, the RAIC Centre for Architecture at Athabasca University now delivers all academic courses year-round. As a result, the Vancouver office closed. The cost of closing the office and transferring documents to Ottawa is reflected in the 2013 financial statements and represents one reason for the deficit.

Despite the deficit, the RAIC achieved many goals in 2013. Firstly, membership continues to grow. We have 4,783 members – an increase of 236 members over 2012, or five percent. There is a commensurate increase in membership revenue. (Membership dues comprise approximately 50 per cent of total revenues.) We also engaged the services of a consultant to conduct a membership growth campaign, with the goal of 500 new members a year for the next three years. The campaign launched at the end of 2013 and is expected to show results in the 2014 fiscal year.

A second major accomplishment in 2013 was the completion of the Broadly Experienced Foreign Architects (BEFA) program with funding from Human Resources and Skills Development Canada (HRSDC.) The program wrapped up in March, which explains the significant reduction in revenues under the Grants & General Sponsorship from 31 percent to nine percent. At the end of 2013, the RAIC continued its role as facilitator by obtaining another HRSDC grant in the amount of \$804,000 for assisting regulators with Mutual Recognition Agreements. While the project was approved in 2013, most of the financial impact will not be seen until 2014 and 2015.

Thirdly, the Festival of Architecture in Halifax was an enormous success. In partnership with the Nova Scotia Association of Architects, we achieved a surplus of about \$137,000 that was split 50/50. With over 350 delegates in attendance, Halifax was one of our most successful festivals ever.

Finally, taking into consideration the ever-increasing risk of depending solely on membership dues to run programs and services, the RAIC was able to increase its non-member dues revenues to six percent. That represents an increase of \$50,000 or 50 percent over 2012.

For more information and to access the full audited financial statements of the RAIC, please click on the following: [2013 Financial Statements of the RAIC](#)

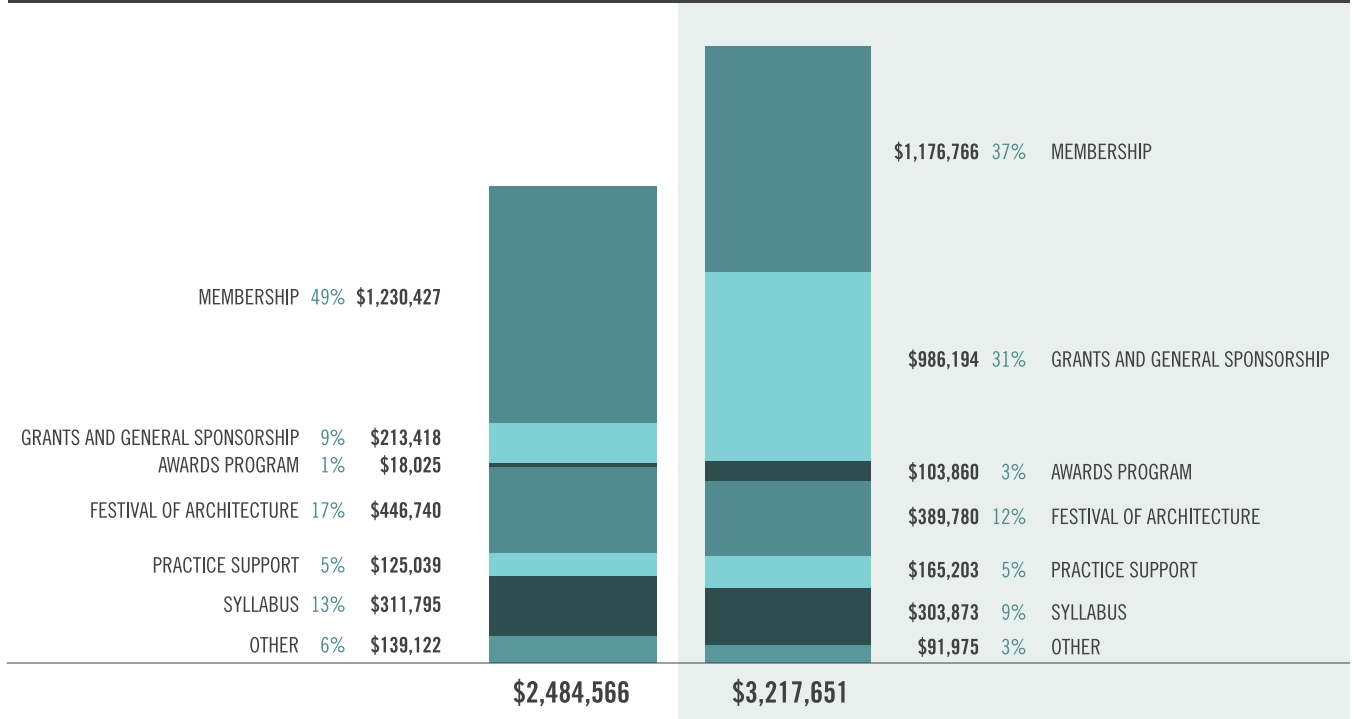
A handwritten signature in black ink, consisting of several overlapping loops and a horizontal line at the end.

Jonathan Ouellette
Financial Officer, RAIC | Architecture Canada

2 0 1 3

2 0 1 2

REVENUE



EXPENDITURE

